MANA 4395 - Strategic Management

Dr. Brent D. Beal 2014, Spring, Section 001 (*Tu/Th*, 11-12:15 pm, BUS 153)



4-Jan (Tue) 6-Jan (Thu) 1-Jan (Tue) 3-Jan (Thu)	MODULE 0: Course Introduction Syllabus and Other Course Documents MODULE 0: Why This Textbook?* Syllabus and Other Course Documents MODULE 1: Strategic Management* Text: Chapter 1 MODULE 1: Internal Analysis* Text: Chapters 3 & 4	Due Thu, Jan 23, 11:00 am: Module 0 Due Thu, Jan 23, 11:00 am:
1-Jan (Tue)	MODULE 1: Strategic Management* Text: Chapter 1 MODULE 1: Internal Analysis*	Due Thu, Jan 23, 11:00 am:
	Text: Chapter 1 MODULE 1: Internal Analysis*	
3-Jan (Thu)		
		Module 1
8-Jan (Tue)	MODULE 2: External Analysis* Text: Chapter 2 Assigned Readings (see Module 2 folder on Blackboard)	
0-Jan (Thu)	MODULE 2: External Analysis Class Discussion	Due Thu, Jan 30, 11:00 am: Module 2
4-Feb (Tue)	Class Discussion: Thu, Jan 30, 11:00 am - 12:15 pm MODULE 3: Systemic Analysis* Text: Chapter 9 (pgs. 330-353)	
6-Feb (Thu)	Assigned Readings (see Module 3 folder on Blackboard) MODULE 3: Systemic Analysis Class Discussion	Due Thu, Feb 6, 11:00 am: Module 3
1-Feb (Tue)	Class Discussion: Thu, Feb 6, 11:00 am - 12:15 pm	Project Team Information
, ,		
3-Feb (Thu)	EXAM 1	
4	-Feb (Tue)	Text: Chapter 2 Assigned Readings (see Module 2 folder on Blackboard) P-Jan (Thu) MODULE 2: External Analysis Class Discussion Class Discussion: Thu, Jan 30, 11:00 am - 12:15 pm -Feb (Tue) MODULE 3: Systemic Analysis* Text: Chapter 9 (pgs. 330-353) Assigned Readings (see Module 3 folder on Blackboard) Feb (Thu) MODULE 3: Systemic Analysis Class Discussion Class Discussion: Thu, Feb 6, 11:00 am - 12:15 pm -Feb (Tue) EXAM 1 REVIEW

Week	Date	Topic & Assignments	Due
Week 6	18-Feb (Tue)	MODULE 4: Business-Level Strategy*	
		Text: Chapter 5	
		Case: Motor Trike: Building a Brand Community	
	20-Feb (Thu)	MODULE 4: Business-Level Strategies	Due Thu, Feb 20, 11:00 am:
	, ,	Case Discussion	Module 4
			Case Assignment #1
			Project Assignment #1
=		Case Discussion:Thu, Feb 20, 11:00 am - 12:15 pm	
Week 7	25-Feb (Tue)	MODULE 5: Corporate-Level Strategy* Text: Chapter 6	
	27-Feb (Thu)	MODULE 5: Strategy in Competitive Markets*	Due Thu, Feb 27, 11:00 am: Module 5
		Assigned Readings (see Module 5 folder on Blackboard)	Project Assignment #2
Week 8	04-Mar (Tue)	MODULE 6: Strategy in Suboptimal Markets*	
		Assigned Readings (see Module 6 folder on Blackboard)	
	06-Mar (Thu)	MODULE 6: Network Effects, Standards, and Platforms*	Due Thu, Mar 6, 11:00 am:
		Assigned Readings (see Module 6 folder on Blackboard)	Module 6
			Project Assignment #3 Project Peer Review
Week 10	11-Mar (Tue)	Spring Break	
	13-Mar (Thu)	Spring Break	
Week 9	18-Mar (Tue)	EXAM 2 REVIEW	
	20-Mar (Thu)	EXAM	
	(******		
Week 11	25-Mar (Tue)	MODULE 7: Strategy, Common Goods, and the Nonprofit Sector*	
VVCCK 11		Assigned Readings (see Module 6 folder on Blackboard) Case: United Way of America (#7)	
	27-Mar (Thu)	MODULE 7: Strategy, Common Goods, and the Nonprofit Sector Case Discussion	Due Thu, Mar 27, 11:00 am: Module 7
			Case Assignment #2 Project Assignment #4
			Project Assignment #4

(Thu) (Thu) (Thu) (Thu)	MODULE 8: Strategy in Global Markets* Text: Chapter 7 Case: eBay: Expanding into Asia (#22) MODULE 8: Strategy in Global Markets Case Discussion Case Discussion: Thu, Apr 3, 11:00 am - 12:15 pm MODULE 9: Organizational Design and Strategic Control* Text: Chapters 9 (pgs. 316-30) & 10 Enron: On the Side of Angels MODULE 9: Strategic Leadership* Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm Case Discussion (Part of Module 10)	Due Thu, Apr 3, 11:00 am: Module 8 Case Assignment #3 Project Assignment #5 Due Thu, Apr 10, 11:00 am: Module 9 Case Assignment #4
(Tue) (Thu)	Case Discussion: Thu, Apr 3, 11:00 am - 12:15 pm MODULE 9: Organizational Design and Strategic Control* Text: Chapters 9 (pgs. 316-30) & 10 Enron: On the Side of Angels MODULE 9: Strategic Leadership* Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	Module 8 Case Assignment #3 Project Assignment #5 Due Thu, Apr 10, 11:00 am: Module 9 Case Assignment #4
(Thu)	MODULE 9: Organizational Design and Strategic Control* Text: Chapters 9 (pgs. 316-30) & 10 Enron: On the Side of Angels MODULE 9: Strategic Leadership* Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	Project Assignment #5 Due Thu, Apr 10, 11:00 am: Module 9 Case Assignment #4
(Thu)	MODULE 9: Organizational Design and Strategic Control* Text: Chapters 9 (pgs. 316-30) & 10 Enron: On the Side of Angels MODULE 9: Strategic Leadership* Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	Due Thu, Apr 10, 11:00 am: Module 9 Case Assignment #4
(Thu)	Text: Chapters 9 (pgs. 316-30) & 10 Enron: On the Side of Angels MODULE 9: Strategic Leadership* Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	Due Thu, Apr 10, 11:00 am: Module 9 Case Assignment #4
(Tue)	Text: Chapter 11 (pgs. 392-416) Class Discussion Case Discussion: Thu, Apr 10, 11:40 am - 12:15 pm Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	Module 9 Case Assignment #4
, ,	Project Workshop (Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	
, ,	(Project Files to be posted by noon on Monday, April, 14, 2014) Project Workshop: Tue, Apr 15, 11:00 am - 12:15 pm	
(Thu)		
(Thu)	Case Discussion (Part of Module 10)	
	Case: Flat World Knowledge	Due Thu, Apr 17, 11:00 am: Project Critiques Case Assignment #5
	Case Discussion:Thu, Apr 17, 11:00 am - 12:15 pm	
(Tue)	EXAM 3 REVIEW	
(Thu)	EXAM 3	
(Tue)	MODULE 10: Strategy, the Public Interest, and the Future of Capitalism* Text: Chapter 11 (pgs. 417-429) Assigned Readings (see Module 6 folder on Blackboard)	
(Thu)	MODULE 10: Strategy, the Public Interest, and the Future of Capitalism Project Presentations	Due Thu, May 1, 11:00 am: Module 10 Final Project Project Peer Review
(Tue)	FINAL	
· (Thu)	Text: Chapter 11 (pgs. 417-429) Assigned Readings (see Module 6 folder on Blackboard) Thu) MODULE 10: Strategy, the Public Interest, and the Future of Capitalism Project Presentations